

General Fund Capital Programme

| Service / Scheme | 2025/26 | | | 2026/27 | | | 2027/28 | | | 2028/29 | | | 2029/30 | | |
|--|-------------------|---------------------|-------------------|------------------|--------------------|------------------|------------------|--------------------|----------------|------------------|--------------------|------------------|------------------|--------------------|----------------|
| | Gross Budget | External Funding | Net Programme | Gross Budget | External Funding | Net Programme | Gross Budget | External Funding | Net Programme | Gross Budget | External Funding | Net Programme | Gross Budget | External Funding | Net Programme |
| | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ |
| Environment & Place | | | | | | | | | | | | | | | |
| Vehicle Renewals | 5,370,000 | | 5,370,000 | 2,061,000 | | 2,061,000 | 257,000 | | 257,000 | 2,238,000 | | 2,238,000 | 560,000 | | 560,000 |
| LTA Tennis Court Refurbishment | 52,000 | (52,000) | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| Playground The Roods - Warton | 60,000 | (60,000) | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| Winchester Field and Nature Area | 118,000 | (47,000) | 71,000 | | | 0 | | | 0 | | | 0 | | | 0 |
| Food Waste Strategy | 1,462,000 | (1,462,000) | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| Public Bins | 500,000 | | 500,000 | | | 0 | | | 0 | | | 0 | | | 0 |
| Commercial Venue Improvements | 150,000 | | 150,000 | | | 0 | | | 0 | | | 0 | | | 0 |
| Wheelie Bins | 2,208,000 | | 2,208,000 | | | 0 | | | 0 | | | 0 | | | 0 |
| Housing & Property | | | | | | | | | | | | | | | |
| Disabled Facilities Grants | 3,247,000 | (3,247,000) | 0 | 2,331,000 | (2,331,000) | 0 | 2,331,000 | (2,331,000) | 0 | 2,331,000 | (2,331,000) | 0 | 2,331,000 | (2,331,000) | 0 |
| Home Improvement Agency Vehicles | 40,000 | (40,000) | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| 1 Lodge Street Urgent Structural Repairs | 295,000 | | 295,000 | | | 0 | | | 0 | | | 0 | | | 0 |
| Gateway Solar Array | 976,000 | | 976,000 | | | 0 | | | 0 | | | 0 | | | 0 |
| Commercial & Corporate Property | 1,741,000 | | 1,741,000 | 462,000 | | 462,000 | 351,000 | | 351,000 | 494,000 | | 494,000 | 52,000 | | 52,000 |
| Coopers Fields - BLRF | 182,000 | (182,000) | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| King Street | 600,000 | (200,000) | 400,000 | | | 0 | | | 0 | | | 0 | | | 0 |
| White Lund Depot - Offices | 272,000 | | 272,000 | | | 0 | | | 0 | | | 0 | | | 0 |
| UKSPF 25/26 Affordable Warmth | 38,000 | (38,000) | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| People & Policy | | | | | | | | | | | | | | | |
| UKSPF 25/26 External Projects | 163,000 | (163,000) | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| REPF 25/26 External Projects | 150,000 | (150,000) | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| Planning & Climate Change | | | | | | | | | | | | | | | |
| Burrow Beck Solar | 4,153,000 | | 4,153,000 | | | 0 | | | 0 | | | 0 | | | 0 |
| Electric Vehicle Charging Hub | 341,000 | (341,000) | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| Property De-carbonisation Works | 4,325,000 | (1,892,000) | 2,433,000 | | | 0 | | | 0 | | | 0 | | | 0 |
| SALC -optimised solar farm, air source heating pumps & glazing | 10,000 | (10,000) | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| UKSPF 25/26 Local Area Energy Plan | 95,000 | (95,000) | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| Resources | | | | | | | | | | | | | | | |
| ICT Systems, Infrastructure & Equipment | 531,000 | | 531,000 | 351,000 | | 351,000 | 326,000 | | 326,000 | 181,000 | | 181,000 | 176,000 | | 176,000 |
| ICT Nimble | 252,000 | | 252,000 | | | 0 | | | 0 | | | 0 | | | 0 |
| Local Full Fibre Network | 1,070,000 | | 1,070,000 | | | 0 | | | 0 | | | 0 | | | 0 |
| Sustainable Growth | | | | | | | | | | | | | | | |
| Lancaster Heritage Action Zone | 282,000 | (11,000) | 271,000 | | | 0 | | | 0 | | | 0 | | | 0 |
| Lancaster Heritage Action Zone - St John's Church | 500,000 | | 500,000 | | | 0 | | | 0 | | | 0 | | | 0 |
| Caton Road Flood Relief Scheme | 1,579,000 | (1,579,000) | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| Centenary House Grant Funded Works | 462,000 | (462,000) | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| Lancaster Square Routes | 21,000 | (16,000) | 5,000 | | | 0 | | | 0 | | | 0 | | | 0 |
| Coastal Revival Fund - Morecambe Co-Op Building | 8,000 | (8,000) | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| City Museum Shop | 14,000 | | 14,000 | | | 0 | | | 0 | | | 0 | | | 0 |
| Morecambe Sea Front Parapet Repair | 60,000 | | 60,000 | 30,000 | | 30,000 | 30,000 | | 30,000 | | | 0 | | | 0 |
| Bare Outfall Flooding | 18,000 | | 18,000 | | | 0 | | | 0 | | | 0 | | | 0 |
| Our Future Coast | 367,000 | (367,000) | 0 | 85,000 | (85,000) | 0 | | | 0 | | | 0 | | | 0 |
| Schemes Under Development | | | | | | | | | | | | | | | |
| Canal Quarter - Nelson St/St Leonardsgate | 2,389,000 | (2,389,000) | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| Electrical Vehicle Charging Hubs | 400,000 | | 400,000 | | | 0 | | | 0 | | | 0 | | | 0 |
| Parks & Open Spaces Improvement | 871,000 | | 871,000 | | | 0 | | | 0 | | | 0 | | | 0 |
| SALC 3G Football Pitch | | | 0 | 800,000 | (560,000) | 240,000 | | | 0 | | | 0 | | | 0 |
| Salt Ayre Asset Management Plan | 1,267,000 | | 1,267,000 | | | 0 | | | 0 | | | 0 | | | 0 |
| GENERAL FUND CAPITAL PROGRAMME | 36,639,000 | (12,811,000) | 23,828,000 | 6,120,000 | (2,976,000) | 3,144,000 | 3,295,000 | (2,331,000) | 964,000 | 5,244,000 | (2,331,000) | 2,913,000 | 3,119,000 | (2,331,000) | 788,000 |
| Financing : | | | | | | | | | | | | | | | |
| Capital Receipts | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| Direct Revenue Financing | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| Earmarked Reserves | | | (109,000) | | | 0 | | | 0 | | | 0 | | | 0 |
| Increase/(Reduction) in Capital Financing Requirement (CFR) | | | 23,719,000 | | | 3,144,000 | | | 964,000 | | | 2,913,000 | | | 788,000 |

General Fund Capital Programme

| Service / Scheme | 2030/31 | | | 2031/32 | | | 2032/33 | | | 2033/34 | | | 2034/35 | | | 10 YEAR TOTAL (FROM 2025/26) | | |
|--|------------------|--------------------|------------------|------------------|--------------------|------------------|------------------|--------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---------------------------------|------------------------|---------------------|
| | Gross Budget | External Funding | Net Programme | Gross Budget | External Funding | Net Programme | Gross Budget | External Funding | Net Programme | Gross Budget | External Funding | Net Programme | Gross Budget | External Funding | Net Programme | Total Gross Programme | Total External Funding | Total Net Programme |
| | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ |
| Environment & Place | | | | | | | | | | | | | | | | | | |
| Vehicle Renewals | 2,469,000 | | 2,469,000 | 5,679,000 | | 5,679,000 | 3,511,000 | | 3,511,000 | 1,565,000 | | 1,565,000 | 2,179,000 | | 2,179,000 | 25,889,000 | 0 | 25,889,000 |
| LTA Tennis Court Refurbishment | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 52,000 | (52,000) | 0 |
| Playground The Roods - Warton | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 60,000 | (60,000) | 0 |
| Winchester Field and Nature Area | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 118,000 | (47,000) | 71,000 |
| Food Waste Strategy | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 1,462,000 | (1,462,000) | 0 |
| Public Bins | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 500,000 | 0 | 500,000 |
| Commercial Venue Improvements | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 150,000 | 0 | 150,000 |
| Wheelie Bins | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 2,208,000 | 0 | 2,208,000 |
| Housing & Property | | | | | | | | | | | | | | | | | | |
| Disabled Facilities Grants | 2,331,000 | (2,331,000) | 0 | 2,331,000 | (2,331,000) | 0 | 2,331,000 | (2,331,000) | 0 | | | 0 | | | 0 | 19,564,000 | (19,564,000) | 0 |
| Home Improvement Agency Vehicles | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 40,000 | (40,000) | 0 |
| 1 Lodge Street Urgent Structural Repairs | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 295,000 | 0 | 295,000 |
| Gateway Solar Array | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 976,000 | 0 | 976,000 |
| Commercial & Corporate Property | | | 0 | 152,000 | | 152,000 | | | 0 | 208,000 | | 208,000 | 379,000 | | 379,000 | 3,839,000 | 0 | 3,839,000 |
| Coopers Fiels - BLRF | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 182,000 | (182,000) | 0 |
| King Street | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 600,000 | (200,000) | 400,000 |
| White Lund Depot - Offices | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 272,000 | 0 | 272,000 |
| UKSPF 25/26 Affordable Warmth | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 38,000 | (38,000) | 0 |
| People & Policy | | | | | | | | | | | | | | | | | | |
| UKSPF 25/26 External Projects | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 163,000 | (163,000) | 0 |
| REPF 25/26 External Projects | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 150,000 | (150,000) | 0 |
| Planning & Climate Change | | | | | | | | | | | | | | | | | | |
| Burrow Beck Solar | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 4,153,000 | 0 | 4,153,000 |
| Electric Vehicle Charging Hub | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 341,000 | (341,000) | 0 |
| Property De-carbonisation Works | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 4,325,000 | (1,892,000) | 2,433,000 |
| SALC -optimised solar farm, air source heating pumps & glazing | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 10,000 | (10,000) | 0 |
| UKSPF 25/26 Local Area Energy Plan | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 95,000 | (95,000) | 0 |
| Resources | | | | | | | | | | | | | | | | | | |
| ICT Systems, Infrastructure & Equipment | 467,000 | | 467,000 | 328,000 | | 328,000 | 190,000 | | 190,000 | 334,000 | | 334,000 | 279,000 | | 279,000 | 3,163,000 | 0 | 3,163,000 |
| ICT Nimble | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 252,000 | 0 | 252,000 |
| Local Full Fibre Network | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 1,070,000 | 0 | 1,070,000 |
| Sustainable Growth | | | | | | | | | | | | | | | | | | |
| Lancaster Heritage Action Zone | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 282,000 | (11,000) | 271,000 |
| Lancaster Heritage Action Zone - St John's Church | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 500,000 | 0 | 500,000 |
| Caton Road Flood Relief Scheme | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 1,579,000 | (1,579,000) | 0 |
| Centenary House Grant Funded Works | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 462,000 | (462,000) | 0 |
| Lancaster Square Routes | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 21,000 | (16,000) | 5,000 |
| Coastal Revival Fund - Morecambe Co-Op Building | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 8,000 | (8,000) | 0 |
| City Museum Shop | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 14,000 | 0 | 14,000 |
| Morecambe Sea Front Parapet Repair | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 120,000 | 0 | 120,000 |
| Bare Outfall Flooding | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 18,000 | 0 | 18,000 |
| Our Future Coast | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 452,000 | (452,000) | 0 |
| Schemes Under Development | | | | | | | | | | | | | | | | | | |
| Canal Quarter - Nelson St/St Leonardsgate | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 2,389,000 | (2,389,000) | 0 |
| Electrical Vehicle Charging Hubs | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 400,000 | 0 | 400,000 |
| Parks & Open Spaces Improvement | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 871,000 | 0 | 871,000 |
| SALC 3G Football Pitch | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 800,000 | (560,000) | 240,000 |
| Salt Ayre Asset Management Plan | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | 1,267,000 | 0 | 1,267,000 |
| GENERAL FUND CAPITAL PROGRAMME | 5,267,000 | (2,331,000) | 2,936,000 | 8,490,000 | (2,331,000) | 6,159,000 | 6,032,000 | (2,331,000) | 3,701,000 | 2,107,000 | 0 | 2,107,000 | 2,837,000 | 0 | 2,837,000 | 79,150,000 | (29,773,000) | 49,377,000 |
| Financing : | | | | | | | | | | | | | | | | | | |
| Capital Receipts | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| Direct Revenue Financing | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| Earmarked Reserves | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 | | | (109,000) |
| Increase/(Reduction) in Capital Financing Requirement (CFR) | | | 2,936,000 | | | 6,159,000 | | | 3,701,000 | | | 2,107,000 | | | 2,837,000 | | | 49,268,000 |

| Housing Revenue Account Capital Programme | | | | | | | | | | | | | | | |
|---|--------------|------------------|---------------|--------------|------------------|---------------|--------------|------------------|---------------|--------------|------------------|---------------|--------------|------------------|---------------|
| Service / Scheme | 2025/26 | | | 2026/27 | | | 2027/28 | | | 2028/29 | | | 2029/30 | | |
| | Gross Budget | External Funding | Net Programme | Gross Budget | External Funding | Net Programme | Gross Budget | External Funding | Net Programme | Gross Budget | External Funding | Net Programme | Gross Budget | External Funding | Net Programme |
| | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ |
| HRA | | | | | | | | | | | | | | | |
| Adaptations | 300,000 | | 300,000 | 300,000 | | 300,000 | 300,000 | | 300,000 | 300,000 | | 300,000 | 300,000 | | 300,000 |
| Energy Efficiency/Boiler Replacement | 2,060,400 | (226,100) | 1,834,300 | 1,545,700 | (280,700) | 1,265,000 | 1,537,900 | (272,900) | 1,265,000 | 1,093,000 | | 1,093,000 | 979,000 | | 979,000 |
| Internal Refurbishment | 1,078,000 | | 1,078,000 | 1,078,000 | | 1,078,000 | 1,097,000 | | 1,097,000 | 1,135,000 | | 1,135,000 | 1,135,000 | | 1,135,000 |
| External Refurbishment | 855,400 | | 855,400 | 270,000 | | 270,000 | | | 0 | | | 0 | | | 0 |
| Environmental Improvements | 500,000 | | 500,000 | 260,000 | | 260,000 | 260,000 | | 260,000 | 110,000 | | 110,000 | 110,000 | | 110,000 |
| Re-roofing/Window Renewals | 692,900 | | 692,900 | 527,000 | | 527,000 | 1,024,000 | | 1,024,000 | 1,423,000 | | 1,423,000 | 744,000 | | 744,000 |
| Rewiring | 128,000 | | 128,000 | 88,000 | | 88,000 | 90,000 | | 90,000 | 90,000 | | 90,000 | 90,000 | | 90,000 |
| Lift Replacements | 42,000 | | 42,000 | | | 0 | | | 0 | | | 0 | | | 0 |
| Fire Precaution Works | 335,000 | | 335,000 | 150,000 | | 150,000 | 150,000 | | 150,000 | 180,000 | | 180,000 | 180,000 | | 180,000 |
| Housing Renewal and Renovation | 997,500 | (59,000) | 938,500 | 507,000 | | 507,000 | 507,000 | | 507,000 | 207,000 | | 207,000 | 657,000 | | 657,000 |
| Mainway Regeneration Project | 355,500 | (355,500) | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| Acquisitions | 794,900 | | 794,900 | | | 0 | | | 0 | | | 0 | | | 0 |
| HRA CAPITAL PROGRAMME | 8,139,600 | (640,600) | 7,499,000 | 4,725,700 | (280,700) | 4,445,000 | 4,965,900 | (272,900) | 4,693,000 | 4,538,000 | 0 | 4,538,000 | 4,195,000 | 0 | 4,195,000 |
| Financing : | | | | | | | | | | | | | | | |
| Capital Receipts | | | (1,407,600) | | | 0 | | | 0 | | | 0 | | | 0 |
| Direct Revenue Financing | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| Earmarked Reserves | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 |
| Major Repairs Reserve | | | (6,091,400) | | | (4,445,000) | | | (4,693,000) | | | (4,538,000) | | | (4,195,000) |
| Increase/(Reduction) in Capital Financing Requirement (CFR) | | | 0 | | | 0 | | | 0 | | | 0 | | | 0 |

